

- Support school renovation and public education funding efforts
- Support Western Maryland Health System modernization efforts. Make road improvements and zoning amendments necessary to facilitate modernization on site of Memorial Campus
- Institute surface management system, streets capital plan, and streets programs guidelines. Publish information on city website
- Support Combined Sewer Overflow plan
- Support capital improvements for Potomac Highlands Authority airport

#### **Regional Political reform**

- Work for the development of a modern political culture in Allegany County, District 1, and the region
- Improve coordination with other political jurisdictions such as town of Ridgeley, Mineral County, and Mountain Maryland municipalities

#### **Information and Research**

- Continue to provide policy research support for Mayor and City Council
- Obtain projector and laptop for use in making community presentations
- Continue work on an urban simulation model (MountainSim) to examine the impacts of policies on land use, transportation, and economic growth in the city

#### **About Terry Rephann**

Terry Rephann has lived in Cumberland since he was five years old, moving from Frostburg with his family in the late 60s. He attended the city's first Head Start Program at Town Clock Church, Columbia Street Elementary School, Braddock Junior High School, and Allegany High School. Through the years, he's lived on the North End, West Side, and East Side of Cumberland.

Rephann earned his B.A. in mathematics and economics from Frostburg State University and an M.A. and a Ph.D. in economics from West Virginia University. He has also completed post-doctorate work at Umeå University, Sweden. Rephann is a regional economist with interests in local economic development policy analysis. He has published articles in a wide variety of planning and economics journals. He is employed as Director of Institutional Research at Allegany College of Maryland and operates a small business

# Councilman Terry Rephann

## Planning for the Future

[www.AdventureGovernment.com](http://www.AdventureGovernment.com)

#### **Fiscal Management**

- Maintain culture of fiscal restraint to ensure lean service delivery and guarantee low cost public services
- Revise upwards outside-of-city water/sewer charges to reflect current cost of providing these services

#### **Planning**

- Publish Annual City Goals document and present in public session
- Create a Planning Office within Administrative Services to improve long-range planning and grants writing capacity
- Increase Foundation grants writing initiatives. Work with Tri-

County Council to create a community development foundation

### **Open Space and the Environment**

- Continue work with Sustainable Development Subcommittee
- Support creation of County-wide Parks and Recreation System
- Develop city skate park
- Create joint-use agreement with Board of Education that will revitalize recreational open space at Washington Middle, Braddock Middle, and South Penn and install playground equipment at West Side Elementary and John Humbird Elementary
- Create recycling program and build financial incentives into existing trash fee schedule
- Develop Management Plan for new City Park on Wills Mountain, support additional open space acquisitions by the State on steep slopes, and support creation of scenic overlook
- Create brochure mapping City open space and recreational assets

### **Community Access and Accountability**

- Continue participation in summer foot patrol
- Maintain and improve Adventure Government webpage.

- Press for creation of Government Access Channel through local cable television provider
- Implement computerized CRM/citizen complaint system
- Continue citizen satisfaction survey and monitor on annual basis
- Maintain Accountability system and establish benchmarks
- Support distribution of "Welcome Package" to new residents.
- Support annual Groundhog Day Neighborhood Summit

### **Neighborhood Revitalization**

- Through the Neighborhood Advisory Association, develop neighborhood-based Community Design teams
- Establish website presence on ALLCONET for Neighborhood Associations
- Monitor effect of out-of-town landlords on property condition and tenants
- Institute code reform to prevent usage of street for long-term vehicle parking and storage.
- Support creation of a Virginia Avenue corridor design and development plan and business incentive package
- Create an early warning system using water/sewer/tax records for blight

### **Economic Development**

- Implement first-ever economic development plan with community visioning element
- Support creation of dedicated fund to support economic development activities
- Work with realtors to develop an inventory of vacant properties that are available for development
- Improve City Economic Development website and improve visitor diagnostic information to aid recruitment
- Develop a retail/service market analysis that can be used for retail/service recruitment/brochure development. Establish City presence at retailers convention
- Dispose of surplus city properties for business development
- Support annual economic development report to M&CC to increase community awareness of accomplishments and challenges
- Develop a city business park
- Support annexation to increase the supply of undeveloped land that can be marketed for development

### **Public Health and Education**

- Support improving accessibility of health care through Community Access program